



FRITZ
INSTITUTE

Disaster Resilient Organizations

Bay Area Preparedness Initiative
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*Being Able to Rebound From
Disruption and Resume a Limited
Set of Critical Services to Your
Clients*

- Based on Tierney & Sutton Identification of Attributes of Successful Organization in Disasters
 - Resilience Will be Driven by Individuals, Organizations, Peer Organizations, Infrastructure, Supply Chain, Interface with Local Government, & Structures
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- Individual Resilience
 - Internal Organization Resilience
 - Peer Organization Resilience
 - Resilience of Cross Sector Collaboration
 - Resilience of Integration with Local Government Through Pre-event, Response, Recovery
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- **Immediate Occupancy**
 - Hospitals, police, fire
 - Emergency Operations
 - **Life Safety**
 - Minimum expectation for new buildings
 - Typical retrofit objective
 - **Collapse Prevention**
 - Minimum retrofit objective
 - Not for new buildings
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Spectrum of Resilience



Objective	Time Frame to Occupancy
Collapse Prevention	Never
Life Safety	Eventually
Immediate Occupancy (Essential Services)	Hours

What is your Resilience Target?

- Research Driven Model and Strategies
 - Attributes of Successful Organizations
 - Tierney & Sutton
 - Assessment of the Community
 - Ritchie Et al.
 - Intervention:
 - Facilitated Technical Assistance & Capacity Building
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BayPrep Initiative to Facilitate Disaster Resilient Organizations (cont)



- Facilitated Peer & Cross Sector Network and Convening
 - Collaborative Consensus Development of a Standard of Resilience
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Elements of A Resilience Standard



- Defined Strategic Disaster Mission
 - Hazard Assessment
 - Facility Resilience
 - Disaster Operations Plans
 - Response, Ops, Coop, Recovery
 - Intra- and Inter-sector Support Agreements
 - Donations & Volunteer Management
 - Training, Exercises & Continuous Improvement
 - Disaster Education & Communication
 - Financial & Reimbursement System
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- Community Resilience Needs to be Holistic and Inclusive
 - Resilience Definition Needs to Recognize That no two CBOs/FBOs are the Same
 - Resilience Standard Needs to Include CBOs/FBOs in Emergency Management Hierarchy
 - Resilience Needs to be Sustained Technical and Financial Support
 - There is No Redundancy in the CBO/FBO sector -- “No Safety Net for the Safety Net”
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